

# Make most of unanticipated situations

ver the past year, and a half, I have had the privilege of leading Air Mobility Command's largest and most diverse operations support squadron.

This unit is truly one of a kind, providing premier operations support via 14 different Air Force specialties. During this time, I had the opportunity to mentor a number of young Airmen facing unexpected career transitions due to a variety of reasons.

I began my U.S. Air Force career in 1993, the year I joined the Arizona Civil Air Patrol. At this time, my childhood



Commentary by Lt. Col. Randall Heusser

**60TH OPERATIONS** SUPPORT SQUADRON

> to the Air Force Acad-At the Air Force Academy, I quickly realized that becoming an astronaut would be out of

dream was to become

an astronaut and as a

voung teen. I had de-

termined that the most

come a pilot in the mil-

direct path was to be-

itary. Civil Air Patrol

taught me Air Force

core values: the value

of hard work, setting

goals and, most impor-

tantly, achieving mis-

teamwork. This experi-

ence greatly influenced

my future as it steered

me to an appointment

sion success through

Commander's Commentary

the question as I opted to pursue my passion for military history and political science by majoring in military strategic studies. I did, however, remain focused on obtaining a commission and becoming a pilot.

Shortly after graduation, I headed to Columbus Air Force Base, Mississippi, with many of my classmates, to begin undergraduate pilot training. At Columbus, I faced my single greatest professional detour during my first official week of training. I was notified that my medical records were flagged.

Ultimately, it was determined that I was in fact not pilot qualified despite not having any previously documented medical conditions and passing all of my physicals. Despite my best efforts and

appeals, it was determined that I had a "nonwaivable" condition that prevented me from becoming a pilot. I was then offered re-assignment to become an air battle manager and promptly redirected to Tyndall AFB, Florida. After several months at Tyndall, awaiting ABM training and working in the 95th Fighter Squadron, I was informed that my medical condition also prevented me from becoming an airborne

My Air Force career seemed to be off to a rather turbulent start and certainly not one I anticipated. I was once again offered retraining and sought security forces as our country's post 9/11 response was in full affect in Afghanistan and just beginning in Iraq. At that time, it seemed to me there would be a great need for more defenders overseas and I was eager to try to do my part and serve my country. While this unanticipated change in careers was a significant and most unexpected transition for me, I learned to embrace my father's wisdom that success in life is a lot less about what

See HEUSSER Page 17

# Knowing your Airmen vital in great leadership



by Emily Haley 60TH AIR MOBILITY WING COMMUNITY

SUPPORT

COORDINATOR

nyone who knows me knows there are two things I am most passionate about when it comes to my career: Taking care of Airmen and leadership.

As the daughter of a retired senior master sergeant and aircraft maintainer, I have always loved the Air Force and the Airmen who serve in it. From the maintainers who work on the flightline day in and day out, even in the most severe weather conditions, to our defenders working around the clock to keep us safe, your selfless service and pride in what you do is evident.

So why is it we are losing so

### **Chief's Commentary**

many of our Airmen, our greatest strength and asset, to the civilian sector? Although there are a plethora of reasons one might choose to leave the active-duty Air Force, I believe poor leadership is one of them. Hence, my passion for inspiring others to be extraordinary lead-

Even as an Air Force civilian, I have had great leaders and let's just say not-so-great leaders. In all fairness, this isn't an Air Force phenomenon. Poor leadership can be found in nearly every organization around the world.

There is sometimes a misconception that rank or status alone makes one a leader. You can have all the rank or status in the world, but it doesn't make you a leader. Moreover, you don't have to be in a supervisory position to be a great

You've heard the saying, "lead by example," right? You can be the kind of leader others will want to follow, without ever supervising a single person and although I could go on for days talking about what

makes one a great leader, in the interest of time, I will cover what I believe to be the foundations of great leadership.

At the heart of great leadership is self-awareness or knowing oneself. Without knowing yourself and truly understanding who you are at the core, it is impossible to effectively lead others. For example, understanding what motivates you, what you value, what makes you feel appreciated, your communication style, your weaknesses or as I like to call them, "opportunities for

**See HALEY Page 17** 

# **Tailwind**

### Travis AFB. Calif. **60th Air Mobility Wing**

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60th Air Mobility Wing commander 2nd Lt. Rachel Brinegar

Officer in charge of command information Tech. Sgt. Traci Keller

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### On the cover

Richard "Dick" Marsch, a World War II veteran. celebrates his 100th birthday touring sites Oct. 29 at Travis Air Force Base, Calif. Marsch flew the Martin Marauder B-26 from 1942 to 1945 while assigned to northern Africa and Sardinia. Italy.

U.S. Air Force photo/Louis Briscese



**TRAVIS** 

TAILWIND 3

The 60th Medical Group stands in formation in front of David Grant USAF Medical Center at Travis Air Force Base, Calif. DGMC is the Air Force's largest hospital in the continental United States, where it provides full-spectrum care to a service area of more than 500,000 Department of Defense employees, veterans and eligible beneficiaries in 17 counties covering 40,000

# DGMC achieves third meritorious distinction

**Merrie Schilter-Lowe** 

60TH AIR MOBILITY WING PUBLIC AFFAIRS

**NOVEMBER 16, 2018** 

The David Grant USAF Medical Center at Travis Air Force Base has been recognized for a third year as a meritorious performing hospital by the American College of Surgeons National Surgical Quality Improvement Program.

DGMC is the only Air Force hospital recognized for surgical patient care and outcomes in 2017 and the only Department of Defense site to win the distinction for three consecutive years.

In a Nov. 1 note to senior leaders, Brig. Gen. James Dienst, Air Force Medical Operations Agency commander, called the recognition "a notable accomplishment for Air Force Medical Service and

The goal of ACS NSQIP is to reduce surgical infection, illness and death related to a surgical procedure by helping hospitals better understand the quality of care they provide compared to similar hospitals with similar patients. According to ACS, 708 hospitals participate in NSOIP.

Meritorious recognition is based on a composite score in eight areas, including mortality, renal failure, cardiac incidents, pneumonia, surgical site infections and urinary tract infections.

"High scores, meaning exceptionally low complication and mortality rates, are after surgery, according to Beals.

indicators of significant quality across the broad range of factors that contribute to excellent outcomes for surgical patients," said Col. (Dr.) Kristin Beals, 60th Medical Group commander. "ACS NSO-IP uses a risk-adjusted model to allow hospitals to compare their surgical complication and mortality rates with other institutions through a large, nationally shared database."

Of the 30 medical hospitals in the DOD, DGMC ranks fifth in patient acu-

'Every participating hospital works hard to reduce complication rates and the numbers are adjusted to take into account case complexity and any pre-existing illnesses the patient has," said Lt. Col. (Dr.) Scott McCusker, 60th Medical Group chief of otolaryngology, who heads the NIOP program at DGMC.

Meritorious performing hospitals need a high composite score in surgical patient care for "all cases" or "high-risk" cases. DGMC was among the 58 hospitals to make both lists "along with notables like the Mayo Clinic, Johns Hopkins University, Duke (University), Massachusetts General and Stanford (Medical Center)," said Dienst.

"Big kudos go out to the DGMC team," he said.

It takes a team effort to prevent patient harm or complications before and

"Obvious things like operating room and anesthesia factors play a part, but so do the many other services within the hospital, including nursing and medical technician expertise, laboratory services, infection control, prosthetics and discharge management, along with pre-and post-operative clinical care," said Beals.

Hospitals that participate in NSQ-IP can expect not only to prevent surgical complications, but reduce medical costs and save lives, said Tricia Vadney, DGMC quality manager.

"Surgeries are scary for many people," she said. "The direct outcomes of patients is what NSQIP is measuring and patients can have confidence that their care is our first priority. The whole team is focused on the patient and strives to improve processes to prevent harm or complications."

The goal at DGMC is to do zero harm. Toward that end, DGMC collaborates with other military treatment facilities as well as civilian medical centers.

"We not only share what we do, but take their 'best practice' examples to implement here," said Vadney. "It goes both

By focusing on process improvement, the team can identify and address problems via systematic measures, test solutions, verify improvement and guide sustained improvement.

working on a plan to reduce the time between the conclusion of one surgery and the beginning of the next.

"If our initiative is successful, we can gain back almost an hour per day that can be put to use doing additional surgeries while maintaining the excellent quality and safety record that we already have," said McCusker.

As the culture shifts at DGMC, communication between individual staff members, teams and departments has significantly improved during the past few years, said Vadney.

"We hold a patient safety huddle every morning with department representatives. Past and future issues are brought to the attention of the whole group. It is a great example of anticipating and mitigating potential problems for patients and staff," he said.

DGMC performs about 5,000 surgeries annually, including inpatient and same-day surgery.

"In order for us to ensure that we are providing care that is as good or better than care that patients receive in civilian institutions, we must demonstrate that independent organizations that rate quality of care endorse us as well," said Beals.

"We are also committed to ensuring we sustain this same level of quality and safety through and beyond our transition to the new electronic health record, MHS For example, the surgical staff is Genesis, in late 2019," she said.

### **General, resilence director visits Outdoor Recreation**



1) Brig. Gen. Michael **Martin. Air Force Resilience** director, talks to Robert **Moon, Outdoor Recreation** assistant director, Nov. 7, at Travis Air Force Base, Calif. Martin went to Outdoor Recreation to see one of the ways Travis Airmen maintain resiliency. 2) Martin watches a video **Outdoor Recreation made** which shows some of the offerings it has for Airmen, Nov. 7, at Travis Air Force



# AFMC unleashes \$4.6M in innovation funds

### Marisa Alia-Novobilski

AIR FORCE MATERIEL COMMAND PUBLIC AFFAIRS

WRIGHT-PATTERSON AIR FORCE BASE, Ohio — When Chief of Staff of the Air Force Gen. David L. Goldfein asked leaders to "unleash the brilliance in our Airmen." answered the call, execut- said Brig. Gen. James Peccia, authorized across the Air Force ing more than \$4.6 million in Squadron Innovation Funds in fiscal year 2018.

"The ideas came from all levels of our organization. Airmen were motivated to 'think outside of the box' knowing there was funding available for them to test their innovative Air Force Materiel Command ideas in the work environment."

AFMC Financial Management director. "While some projects continue to be developed and refined, a number of innovations have already been adopted and implemented in the field. We're finding great success in

the initiative." More than \$64 million in funding for innovation was

in FY18 to be used by squadron and wing commanders to 'jump start' the best, most innovative ideas proposed across their mission sets. AFMC is one of only a few major commands across the Air Force to fully execute the innovation funding

See FUNDS Page 18

# 60th OG hosts **GTIMS** event

**60th Air Mobility Wing** 

From Nov. 6-8, Airmen from the 60th Operations Group hosted the Graduate Training Integration Management System user conference for Air Mobility Command and the Mobility Air Forces.

Nine volunteers from the 60th Operations Group planned, set up and executed the event.

The conference was open to active duty. Air Force Reserve Command and the Air National Guard units. In all, 160 Airmen and civilians from 31 bases, across five MAJCOMS partnered to refine their GTIMS knowledge and share best practices in order to integrate, standardize and advance the system's operational use.

In February 2016, GTIMS became AMC's "Information System of Record" for the generation and maintenance of aircrew required documentation. The purpose of GTIMS is to enable the ability to fly, fight, and win through integrated training and mission execution at all levels of air operations. GTIMS is a software and server platform that aggregates information across aircrew scheduling, management, training, evaluations, qualifications, resources, flight records and reporting in order to facilitate high-fidelity planning, proactive risk management, and decision making. In doing so, it enhances the warfighter's ability to accomplish the mission.

During the three-day conference, attendees engaged with system experts from Travis' GTIMS Center of Excellence, AMC and Air Education and Training Command Staff policy makers and GTIMS Enterprise Service Desk contractors to provide best practices in scheduling, training, aircrew resource management, and standardization and evaluation.

See GTIMS Page 23



Daily Republic photo/Robinson Kuntz

Retired Lt. Gen. John F. Gonge speaks Nov. 13 at a Solano County Board of Supervisors meeting in Fairfield, Calif., where he was recognized for his 35 years in the Army Air Corps and the Air Force.

# County recognizes Travis veteran

### **Daily Republic**

FAIRFIELD, Calif. — Retired Lt. Gen. John F. Gonge said he enjoyed his post-military career working in the financial world at Travis Credit Union.

"But I'd rather be flying," Gonge, 97, told the Solano County supervisors Nov. 13 in Fairfield, California.

The board honored Gonge with a resolution recognizing his 35 years in the Army Air Corps and the Air Force, which included more than 13,000 flying hours and includes service it, Distinguished Flying Cross, during World War II.

"He is also part of that pop- Medal, Air Force Commendaulation we call the greatest generation of America," board Chairman John Vasquez said, noting not only those who fought World War II on the battlefield, but also on the homefront.

The supervisors also designated Nov. 5 as Lt. Gen. John F. Gonge Day in Solano County in honor of his birthday.

"In addition to his 13,000 flying hours, General Gonge's military decorations and awards include the Distinguished Service Medal, Legion of Mer-Meritorious Service Medal. Air

tion Medal with oak leaf cluster, Army Commendation Medal and the Distinguished Unit Citation Emblem," the resolution states. "He was promoted to the grade of lieutenant general on Sept. 1, 1975 and retired from the United States Air Force in 1977."

Gonge was the commander of the 22nd Air Force at Travis Air Force Base, California. from August 1972 to August 1975. Gonge's unit, the 22nd AF, transferred July 2, 1993, to the Air Force Reserve at Dobbins Air Force Base, Georgia, where it is now located.

ARLINGTON, Va. — In the latest example of the strong ties between the U.S. and Ukraine, Air Force Chief of Staff Gen. David L. Goldfein held high-lev-

"Russia's aggression is not simply a matter for Ukraine," Goldfein said in a public appearance, during which he and Drozdov met with Airmen and jour-

See MEET Page 18

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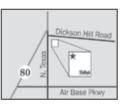


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Star Jech

### Goldfein, Ukrainian air force chief meet both Ukraine's central role in a

**Secretary of the Air Force Public Affairs** 

Drozdov's visit underscored ercise held in Ukraine.

range of regional security matters, including those connected to Russia, and the country's evolving relationship with the United States. Drozdov's appearance in Washington also came less than a month after el discussions with his Ukraini- the U.S. Air Force participatan counterpart, Col-Gen. Sergii ed Clear Sky 2018, the first-ever Drozdov, Nov. 8 at the Pentagon. multi-national joint military ex-

While Goldfein and Drozdov discussed a range of issues, one topic was preeminent.

"It is a threat to the region, to Europe, to the United States and

**N**OVEMBER **16**, **2018** 6 TAILWIND



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**NOVEMBER 16, 2018** AIR FORCE

# National Museum of AF renews scholarship offer

**Danielle Almeter** 

NATIONAL MUSEUM OF THE U.S. AIR FORCE

DAYTON, Ohio — Teenagers will have a unique opportunity to earn scholarship funds aviation history through the Neil Armstrong took that "gi-National Museum of the U.S. Air Force's ninth annual Air moon. Force Heritage and History

Writing Competition.

the fact that July 2019 marks 50 vears since humans first walked upon any surface other than our planet Earth! On July 20, 1969, while learning about military as part of the Apollo 11 mission, ant leap" onto the surface of the

This year's theme focuses on Please provide a brief history of scientists, engineers, govern- must be submitted via email by this monumental achievement. Then, discuss whether you believe the U.S. should return to supporting human spaceflight beyond Earth orbit or concentrate solely on robotic explorations. Use scholarly research to provide the rationale for your

the competition are as follows: (both for and against) of noted for scholarship funds. Entries ment officials and other stakeholders in the field of space exploration.

to the first 250 public, private school or homeschooled students between the ages of 13-18, giving them a chance to showcase The research questions for decision, including the opinions their writing talents while vying

March 1, 2019. Local educators will determine the finalists, and those submissions will be sent The competition is open on to national-level judges to decide on the three winners. The requirements for this writing competition meet Common Core curriculum English Language

See SCHOLARSHIP Page 17





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1) Students gain first-hand experience during a tour of static heavy lift aircraft during a base tour Nov. 8 at Travis Air Force Base, Calif. Travis hosted Junior Reserve Officer Training Corps students from three high schools in Northern California. Students learned about various career fields in the U.S. Air Force, toured static aircraft, a dormitory, and had the opportunity to talk with personnel about military life.

# Base hosts tour for JROTC...

check out a security forces allterrain vehicle during a base tour Nov. 8 at **Travis Air Force** Base, Calif. 3) Students gain first-hand experience during a tour of static heavy lift aircraft during a base tour Nov.

8 at Travis





**NOVEMBER 16, 2018** AIR FORCE TAILWIND 9



2nd Lt. Austin Anderson, 41st Flying Training Squadron student pilot, and Capt. Joseph Sornsin, 41st FTS instructor pilot, prepare for a flight Nov. 6 at Columbus Air Force Base, Miss.

# SUPT molds next-gen aviators

COLUMBUS AIR FORCE BASE, Miss. — Pilot training is ever evolving around new aircraft, new equipment, new procedures and faster product the ground up, but still follow tion. With this, the syllabus in ly changed, helping build a new rect airspace. type of military aviator.

The new syllabus adopted by the 41st and 37th Flying Training Squadrons on Columbus Air Force Base, Mississippi, is focused on building pilots who understand aviation and can adapt to their next airframe efficiently, instead of training them to be experts on each training air-

Each student pilot will learn to learn in a safe and efficient manner, which means mixing some instrumental training sa. additional simulator time. mentorship from other students, more mission planning and flight line experience and more.

"Leadership is trying to get rid of the old mold, where students weren't allowed to do cer-

**Airman 1st Class Keith Holcomb** regularly and providing more to do and they are doing them, 14TH FLYING TRAINING WING PUBLIC AFFAIRS training tools in the squadron that's allowing us to work on inso they progress more efficiently," said Capt. Andrew Zaldivar, 37th FTS flight commander.

Students now build a lot of their T-6 Texan II flights from 'canned,' or template-like pat-Phase II of training has recent-terns when they get into the cor-

"The actual procedures we are instructing is similar, but we are getting more involved in the planning aspect," Zaldivar said.

The one thing Zaldivar said he didn't enjoy about the new training besides the difficult scheduling, was his inability to really connect with the students and understand them. He recalled his instructors would everything they need to know make a point to know each student, enabling the instructors to motivate them more.

There is still motivation in with contact sorties or vice ver- the new syllabus, but it now comes from the senior classes mentoring the newer classes, which Zaldivar said is one of the things shifting the culture of pilot training.

"We have a senior and junior class system now," Zalditain aspects of training, such var said. "The senior classes are as going to the simulators more taking things instructors used air-space that is clear.'

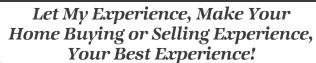
structing and helps them with the mentorship and leadership aspect. I think if this continues, it will be a well-oiled machine, not to be cliche."

So how did this all begin?

"A flight commander started to schedule students in a nontraditional way, with the intent of exposing them to more of the flying environment," said, Capt. Joseph Spitz, 41st FTS check pilot. "Creatively using the syllabus this led to more output of students at a faster rate. I carried those techniques to my flight and we identified there is an excess of capacity in the syllabus."

Spitz is one of the instructor pilots who looked at the training and wanted to push it to its maximum, training students faster, while ensuring the necessary skills to be world class military aviators

"The big idea is when you have good flying weather we can go out there and crush contact stories which is just visual with the ground," Spitz said. "Then when we have bad weather days, we now have the ability to fly instrument type training to find



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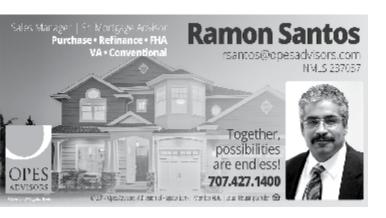
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# **Army commends JTACs for support in Afghanistan**

Stephen Mynatt, 817th **Expeditionary Air Support** Operations Squadron joint terminal attack controller, supports joint operations at Bagram Airfield. Afghanistan.



Capt. Anna-Marie Wyant

455TH AIR EXPEDITIONARY PUBLIC AFFAIRS

BAGRAM AIRFIELD, Afghanistan — Two joint terminal attack controllers assigned to the 817th Expeditionary Air Support Operations Squadron were commended by the Army for their achievements in support of joint military operations in Afghanistan.

Staff Sgt. Stephen Mynatt from the 13th Air Support Operations Squadron at Fort Carson, Colorado, and a senior airman from the 19th Air Support Operations Squadron at Fort Campbell, Kentucky, each received an Army Commendation Medal during their deployment to Bagram and additional

regional locations.

"Radios are our weapons," said Lt. Col. Michael Kump, uation, advise the ground coma force multiplier."

Mynatt and his fellow JTAC provided crisis response air control and support for Operation Faryab Response. They established an immediate and trusting working relationship with Army Col. Adrian T. Bogart III. the Train, Advise and Assist Command - North deputy commander, leading the response in an ambiguous and highly com- ing the destruction of captured plex operation against a deter- Afghan Army equipment, which mined adversary. According to their award citations, they di-tactical advantage to the Taliban rectly contributed to prevent- in Faryab Province had it fallen ing the Province of Faryab, under their control.

Afghanistan from falling under the control of the Taliban.

From Aug. 20-28, Mynatt 817th EASOS commander. "A and his teammate translated JTAC's ability to assess the sit- commander's guidance to orchestrate and control fifteen mander, and call in deterrence F-16 Fighting Falcon sorties; or firepower is what makes them nine B-1 Lancer bomber sorties: 30 lines of intelligence, surveillance and reconnaissance; nine employments of AH-64 air weapons teams; twelve shows of force: eleven shows of presence and ten kinetic strikes.

As a result of these actions and in conjunction with other Afghan and U.S. forces, the JTACs inflicted extensive battle damage to the Taliban, includwould have been a significant





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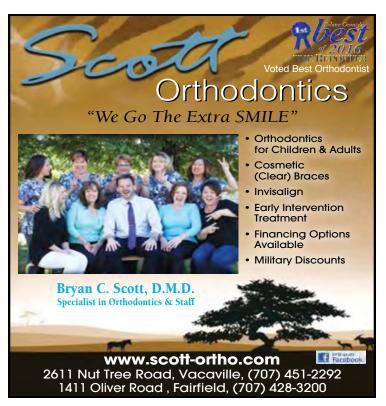
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### **Deployed** C-130 crew chief course gets rolling **Airmen** John Ingle 82ND TRAINING WING PUBLIC AFFAIRS SHEPPARD AIR FORCE secure BASE, Texas — The Air Force

or GITA.

ing arena.

conducts.

and Air Education and Train-

ing Command seeks to im-

prove the quality, speed and

relevance of the training en-

terprise by introducing vir-

tual and augmented reality

technology with new ground

instructional training aircraft,

The MC-130P Combat

Shadow recently arrived on

Sheppard Air Force Base and

may look like the other Her-

cules aircraft that have been

serving for more than half a

century, but it brings sever-

al advancements to the train-

nez, a 362nd Training Squad-

ron C-130 crew chief instruc-

tor, said the aircraft, brought

in from the California Nation-

al Guard in October, has a few

key differences that give Air-

Staff Sgt. Joseph Marti-

**Senior Airman Rito Smith** 

**Bagram** 

assets at

455TH AIR EXPEDITIONARY WING PUBLIC AFFAIRS

BAGRAM AIRFIELD, Afghanistan — In a deployed environment, security forces Airmen perform a unique mission that differs from their traditional roles at home station.

From patrolling the flightline in armored tactical vehicles to providing security for all personnel and Department of Defense assets going to austere locations in Afghanistan. the 455th Expeditionary Security Forces Squadron maintains a vigilant presence at Bagram Airfield, Afghanistan.

Security forces Airmen are experts in base defense and provide support to the airfield and mission partners through offensive and defensive postures, quick response force capabilities, and fly away security teams that support C-130 Hercules missions to dangerous locations.

"Our job is to provide mission support and enable safe and secure airfield operations," said Maj. Joshua Webb, 455th ESFS commander. "We do that by providing different security postures at different points to detect and deter enemies."

These Airmen patrol the flightline in Mine-Resistant Ambush Protected vehicles, commonly known as MRAPs, with a standard heavy weapons kit that allows sustainability in a firefight by protecting them while they defend the airfield.

They are specially trained to have a unique skillset and fundamental understanding of what it means to defend an airfield and the requirements to securely launch airfield

**See BAGRAM Page 12** 



Airman Chantz Stevens, 362nd Training Squadron C-130 crew chief course student, secures a safety wire on a metal ring that secures the wheel hub cap on the rear landing gear of a MC-130P Combat Shadow, the newest ground instructional training aircraft Nov. 5 at Sheppard Air Force Base, Texas.

men experience more in line the field, the instructor said. with operational realities, as He said the majority of the need on this new-style brake well as a insight to the different missions the cargo plane C-130 training aircraft used at Sheppard have the obsolete multi-disk braking system, For example, the braking system on the MC-130P allows whereas C-130s in the field use 6 of C-130 crew chiefs to learn Airmen to learn on equipment a new carbon-style system.

"This allows our Airmen to

come in, get the training they and then utilize that at their home stations," he said, having graduated the first class Nov. on the carbon brakes.

Martinez said when the

Air Force changed the type of braking system on the airframe, that meant changes to technical orders, or maintenance manuals, as well as the types of tools used to remove wheels and tires and work on





12 TAILWIND AIR FORCE **NOVEMBER 16, 2018** 

### **Bagram**

From Page 11

operations. Webb said 455th ESFS Airmen understand airfield operations and are better equipped to detect and defend against different types of threats in multiple domains.

"They are the first and last line of detection for the premiere counterterrorism wing," he added.

As well as being fully capable of responding to any threat on the flightline, these Airmen are trained fly away security teams, or FAST, members who provide security for personnel and equipment transiting through the region to austere locations.

close quarters combat and are able to provide a flight deck denial capability," Webb said. "We aren't dealing with the same mission as at a home bits of law enforcement."

Master Sgt. Paul Vibar. said he enjoys the excitement that," Webb said. of being on FAST missions and his team's role in secur- enable safe airfield operaing DoD assets.

"It's about protecting people and aircraft, which is es- home. pecially important in this encurity Forces Squadron at cure," said Webb.

"Being part of the fly away Anderson Air Force Base, security team means these Guam. "You never know what guys get more training in we're going to find at some of these locations, so we always need to be prepared."

Despite long hours patrolling and shift work, Webb said morale remains high because station where they do various his team knows they are contributing to a worthy cause.

"Here it is nothing but mis-455th ESFS FAST noncom- sion, nothing but defense, missioned officer in charge, and they find a lot of value in

Security forces Airmen tions and the safety of personnel at Bagram, but also back

"The mission we do here vironment," said Vibar, who enables the men and women deployed from the 255th Se- back home to be safe and se-



Airmen assigned to the 20th Equipment Maintenance Squadron corrosion control paint barn, work Nov. 13 on an F-16CM Fighting Falcon at Shaw Air Force Base. S.C.

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# F-16s get facelift

Christopher Maldonado 20TH FIGHTER WING PUBLIC AFFAIRS

SHAW AIR FORCE BASE, S.C. — Upon entering a room lined with panels and LED lights, described solely as something out of a science fiction movie, people in polar white suits are ready to re-skin a new beast.

The Airmen working across two shifts in the work center, paint and renovate the aircraft and equipment assigned to the Air Force's largest combat F-16 Fighting Falcon wing.

The work being performed on the aircraft is intended to provide a protective finish that prevents damage to the structure and enhance the aircraft's overall lifespan.

"Our mission here is to remove defective aircraft coat-Tinsley, 20th Equipment Maincontrol noncommissioned officer in charge. "We also inspect should the aircraft need it."

flight helps identify and trou- to accomplish the suppression bleshoot paint fatigue that may of enemy air defenses mission be caused by consistent flights. anytime, anywhere.

Within the facility, a locker room houses the protective gear of the Airmen assigned to the 20th EMS aircraft structural maintenance flight.

"When we paint, no matter what we are working on that day, we keep safety in mind at all times," said Tech. Sgt. Joseph Harris, 20th EMS corrosion control shift lead.

Each job requires the Airmen to gear up from top to bottom to prevent any damage or poisoning that could be caused by the exposure to paint fumes.

During the painting process, corrosion control Airmen inspect the aircraft for any cracks or wear that may have been caused through various aerial missions.

"Our Airmen are the ones out there doing the hard work," said Tinsley. "They are either ings," said Tech. Sgt. Ryan sanding or painting anything that may come into the paint tenance Squadron corrosion barn ... they're the real work horses, they're killing it."

With the continued support for corrosion and reapply coats of these technicians the mission of the 20th Fighter Wing Tinsley went on to say the can thrive and allow the pilots 14 TAILWIND NOVEMBER 16, 2018

# World War II veteran celebrates 100th birthday with Travis

Dick Marsch, a World War II veteran celebrates his 100th birthday while touring sites Oct. 29 at Travis Air Force Base, Calif. Marsch flew the Martin Marauder B-26 from 1942 to 1945 while assigned to North Africa and Sardinia, Italy.
 An Airman looks at old photographs provided by Marsch, who sits in the background.
 Marsch, center, celebrates his 100th birthday with members of the Travis community.







Nick DeCicco

60TH AIR MOBILITY WING PUBLIC AFFAIRS

When Richard "Dick" Marsch took to the skies over southern Europe during World War II in the 1940s, the stakes of his missions varied from lethal to humorous.

He retold the stories of some of them, including his 65 combat missions, during an Oct. 29 visit to the 9th Air Refueling Squadron auditorium at Travis Air Force Base, California. The visit coincided with the veteran pilot's 100th birthday.

The event was not just a chance to celebrate a milestone birthday but for Travis Airmen to connect with Air Force heritage.

"It's important that we honor and celebrate with our veteran family and remember their legacy," said Maj. Dominik Niziol, C-17 pilot and 60th Air Mobility Wing Commanders Action Group director. "We have a proud history dating back before 1947, and as time passes, there are fewer and fewer opportunities for our Airmen to hear from our WWII aviators who set the stage for the Air Force of today."

As for combat missions, Marsch fought in the Battle of Anzio, a six-month siege in 1944 to break a German supply line in Italy. The centenarian said pilots bombed railroads and bridges in an effort to disrupt the supply chain of Axis forces.

"We bombed those bridges repeatedly," said Marsch. "It turned out to be a success because we did isolate the German forces. They were unable to supply the troops and they finally had to break the line and start moving back up in Italy, which is what (we) wanted to do."

The successful campaign allowed Army Gen. Mark Clark and the Fifth Army to push forward toward Rome, capturing the city in June 1944.

Marsch flew in the Martin Marauder B-26 from 1942 to 1945 while assigned to North Africa and Sardinia, Italy.

The planes flew in formation, Marsch said, so closely that their wings overlapped. They would take their cue from the bombardier in the lead aircraft, aiming for the far ends of the bridges.

Marsch said this was done without the support of fighter aircraft. He said fighters at the time were unable to carry enough fuel from American-held locations to reach the drop zone and return safely. However, Axis powers typically kept their fighters farther north, meaning the most difficult obstacle for Marsch and the other pilots was anti-aircraft fire.

In addition to combat missions, Marsch flew a variety of other taskings. A December 1943 flight to Algiers, Algeria, picked up mail for troops who may not otherwise have received letters in time for the holidays.

The holiday mail delivery, which occurred shortly after he arrived in Italy, made him the go-to person in his unit for additional duties. Marsch said other missions took him around the Mediterranean Sea, bringing troops to rest camps.

Another flight involved Marsch delivering Italian USO troops to entertain detained Italian forces. He jumped at the opportunity.

Additionally, Marsch taught French and South African pilots how to fly the B-26.

Marsch enlisted March 27, 1942, in the Army Air Corps. He received his wings and his commission Feb. 6, 1943, and began training on the B-26.

The 100-year-old said American forces were training more pilots than they had landing space, so he was among a group that practiced on the Stearman PT-13 in the field of a farmer near Ontario, California.

"When we weren't flying, we were eating the farmer's watermelons," said Marsch.

His combat tour lasted one year, from November 1943 to November 1944. After the war, Marsch joined the reserves and returned to work for AT&T. He married a clerk who worked in his father's jewelry store and had four sons. His son Jim Marsch, the youngest of four, said his father worked for AT&T Company in various capacities, moving to several cities in the western United States before landing in San Francisco, California. He retired from the company in the early 1980s.

In retirement, he moved to Fair-field, California, to be closer to his son and grandchild. In addition to his sons, he has three grandkids and two greatgrandkids. His wife died in 2012.

His son said he was an avid golfer until about 10 years ago, when his back began complicating his game.

Jim Marsch said as he grew up, his father wasn't forthcoming about his experiences during World War II, learning more once he became an adult.

"He's not somebody to really bolster or build up himself and those experiences he had," said Jim Marsch. "He seems to have found the good memories to remember that era by."







U.S. Air Force photos/Louis Briscese

4) Richard "Dick" Marsch, a
World War II veteran, celebrates
his 100th birthday while touring
sites Oct. 29 at Travis Air Force
Base, Calif. 5) Col. Matthew
Leard, left, 60th Air Mobility
Wing vice commander, and Chief
Master Sgt. Derek Crowder, 60th
Air Mobility Wing command chief,
look at old documents provided by
Marsch. 6) Marsch cuts a cake in
honor of his 100th birthday while
his friends, Marietta and Dermot
O'Kelly, look on, Oct. 29.

### **Puzzles**

# STR8TS No. 412 Medium Previous solution - Tough see how 'straights' are formed.

You can find more help, tips and hints at www.str8ts.com

8

9

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To complete Sudoku, fill the board by entering numbers 1 to 9 such that each row, column and 3x3 box ntains every number uniquely.

8 6 4 7 2 3 5 1 9

How to beat Str8ts -

Like Sudoku, no single number can

rows and columns are divided by black

complete a 'straight'. A straight is a set

of numbers with no gaps but can be in

any order, eq [4,2,3,5]. Clues in black

in that row and column, and are not part

f any straight. Glance at the solution to

squares into compartments. These

repeat in any row or column. But

For many strategies, hints and tips, visit **www.sudokuwiki.org** 

If you like Str8ts, Sudoku and

other puzzles, check out our books, iPhone/iPad Apps and much more on our store at www.str8ts.com

### **Retiree Corner**

5

FEDVIP coming: Get to know vision, dental plans

The solutions will be published here in the next issue

FALLS CHURCH, Va. — The TRICARE Retiree Dental Program ends Dec.

Beginning in 2019, dental and vision plans will be available through the Federal Employees Dental and Vision Insurance Program.

Now is a good time to become familiar with FED-VIP options. FEDVIP 2019 plans and rates will be online in the fall, but you can look at 2018 plans and rates

FEDVIP offers a choice between 10 dental and four vision options. This fall will

be your first chance to enroll in a FEDVIP dental or vision plan for 2019 coverage. If you're eligible, you can enroll in FEDVIP during the 2018 Federal Benefits Open Season. It runs from Nov. 12 to Dec. 10.

You can enroll in FED-VIP during the Federal Benefits Open Season. This year's open season runs from Nov. 12 through Dec.

visit the FEDVIP web-

site at https://tricare.bene-

feds.com/. You can see if

TRICARE Communications

you're eligible for FEDVIP

in 2019.

Protestant 10, 2018. Your coverage will begin on Jan. 1, 2019. For more information,

• Gospel Worship Service: 11:30 a.m. to 12:30 p.m. Sunday.

• Children's Ministry is provided for 6-month-olds through fifth grade.

### 60th FSS

### **Events and upcoming**

Free Holiday Facebook Bingo. This

season, 60th FSS will give away \$1,000 cash every week. Starting Nov. 26, everyone 18 and older can pick up Holiday Facebook Bingo cards at the Airman and Family Readiness Center Arts & Crafts, Cypress Lakes Golf Course, Mitchell Memorial Library, Outdoor Recreation and Travis Bowl. Don't forget to "LIKE" us on Facebook (@60FSS) to play and win \$1,000 cash. For more information, visit TravisFSS.com.

\*\*\* For more information on FSS, visit http://www.travisfss.com.

### Chapel programs

### Recurring events Catholic

- Twin Peaks Chapel Roman Catholic Mass: 9 a.m. and noon
- Children's Church: 10:15 a.m. Sunday. Sacrament of Reconciliation/Confession:
- 4:30 to 5:30 p.m. Wednesday or upon appointment
- Infant Baptism Prep Class: Two classes. Registration required, 6 to 7 p.m., quarterly.
- Youth Choir: 1 p.m. Sunday.
- Children's Choir: 2 p.m. Sunday
- Adult Choir: 4 p.m. Sunday.
- Women's Bible Study: 10 a.m. (at First Street Chapel). • Catholic Women of the Chapel: 6 p.m. first
- Monday of every month, Annex. Rite of Christian Initiation of Adults: 6 to
- 7:30 p.m. Wednesday, Annex. • RE Classes: 10:15 to 11:30 a.m. Sunday,

### First Street Chapel

• Mom's Group: 9 to 11:30 a.m. Thursday and Friday

### DGMC Chapel

 Roman Catholic Mass: Noon to 12:35 p.m. Monday through Thursday, except for federal

### The Church of Jesus Christ of Latter-day Saints

• Sacrament Services: 9 and 11 a.m. Sunday at Church of Jesus Christ of Latter-day Saints Fairfield Stake Center, 2700 Camrose Ave., Fairfield

### DGMC Chapel

- Latter-day Saints Service: 4 to 4:30 p.m. Sunday at DGMC Medical Center Chanel
- For all other inquiries, call LDS Military relations representatives at 707-535-

### First Street Chapel

- Protestant Community Service: 9:30 to 10:30 a.m. Sunday.
- Protestant Men of the Chapel: 8 to 9 a.m.,

### In the next week ...



Thanksgiving Meals-To-Go. ■ Want a full home-cooked, picture-perfect holiday meal without the cooking hassle? DB400 will prepare Thanksgiving Meals-To-Go. The holiday feast includes roast turkey with pan

gravy, sourdough and herb-stung, red-skin mashed potatoes, oven-roasted Brussels sprouts and carrots, mixed green salad, pumpkin pie, whip cream and dinner rolls with sweet butter. Feeds eight to 10 for \$79 or a smaller order for four to six adults for

\$42. Reserve meals by Nov. 16. Call 424-2745. During Thanksgiving Day, pick up meals between 10 a m, and 2 n m.

Free Family Turkey Trot 5K. Nov. 17 at the Fitness Center. Ø egistration 9 a.m. Run starts at 10 a.m. Participants must register the day of the event and will have a chance to win a free turkey for Thanksgiving. For more information, call 424-2008.

first Saturday of every month.

### Twin Peaks Chapel Protestant Women of the Chanel:

9:30 to 11 a.m. Tuesday. **DGMC Chapel** 

### Protestant Traditional Service: 10 to 11

a.m. Sunday. **Airmen's Ministry Center** 

• The Peak is open from 6 to 9 p.m. Monday through Friday at Bldg. 1348. Home-cooked meal at 6 p.m. Tuesdays followed at 7 p.m. by Bible



For more information about chapel programs, call Twin Peaks Chapel at 707-424-3217.

### Recurring

Air Force Office of Special Investigations

To report a crime, get a foreign travel brief or request information on joining AFOSI, report to Bldg. 380B, second floor. Send correspondence to AFOSI Detachment 303 510 Airlift CR Travis AFR 94535. For more information, call 707-424-3115 or DSN: 837-3115

Air Force Recruiting Office. Now open at the Solano Town Center mall. Learn more about what the Air Force has to offer, such as up to 100-percent tuition assistance, 30 days paid vacation per year, free medical and dental care, tax-free housing and food allowance and much more. Contact Tech. Sgt. George Yardley at 707-889-3088 or stop by the office located at 1350 Travis Blvd., Suite P2, Fairfield, in the Solano

Air Force Sergeants Association "Walter E. Scott" Chapter 1320. General membership meetings are at 2 p.m. the second Friday of every month at Wingman's in the Delta Breeze Club. For more information, contact Senior Master Sgt. Angell Nichols or Tech. Sgt. Rebecca Linden de Romero.

Airmen's Attic. The Airmen's Attic is onen from 10 a.m. to 2 p.m. Tuesday and Thursday and 4 to 6 p.m. Wednesday, 560 Hickam Ave. For more information, call 707-424-8740 or visit the Facebook page "The Attic at Travis AFB."

Alzheimer's Caregiver Support Group. Meetings take place from 1 to 2:30 p.m. the third Thursday of the month in the diabetic education

classroom on the first floor in Internal Medicine at David Grant USAF Medical Center. For more information, call 707-423-7227.

Base emergency numbers. Mobile phone users must dial 707-424-4911 if they have an emergency on base. Those using government or home phones can call 911. For more information call the Travis Air Force Base Fire Prevention Office at 707-424-3683.

Base illicit discharge number. To report sewage/water leaks or illegal dumping, call 707-424-2575. For hazardous chemical/material spills, call the base emergency numbers.

Civilian Health Promotion Services. Will perform free wellness screenings from 7:30 to 9:30 a.m. every Monday for all DoD federal civilians. Screenings include cholesterol, glucose, blood pressure and body composition analysis. For more information, visit www.AFMCwellness.com or contact CHPS at 707-424-CHPS or CHPSTravis@ foh.hhs.gov.

Crisis text line. Free, confidential, 24/7 counseling for teens and young adults. Text 741-741 anywhere in the United States and a live, trained crisis counselor responds quickly.

**Employee-Vehicle Certification and** Reporting System. Civilian and military personnel must maintain emissions information with the Web-based ECARS system. For more information, call Xuyen Lieu at 707-424-5103.

**Exceptional Family Member Program Sensory Play Group.** This group meets from 2 to 4 p.m. the second and fourth Wednesdays at the Balfour Beatty Community Center For more information, call 707-424-4342 or visit the Facebook page "EFMP Travis AFB."

Family Advocacy Parent/Child play groups. Toddlers to the Max play group for children ages 1 to 3 meets from 9:30 to 11 a.m. Wednesdays at the First Street Chanel Annex. The Rattles to Raspberries play group for infants 8 weeks to 1 year meets 9:30 to 11 a.m. Thursdays at the First Street Chapel Annex. For more information, call 707-423-5168.

Family and Friends Combat Stress Peer **Support Group.** Meets from noon to 1 p.m. the first Tuesday of every month at the Balfour Beatty Community Center and from 1 to 2 p.m. the third Thursday of each month at The Peak. For more information, contact Amber Quirate and Jessica Soto at 501-231-7756 or email travsopcombatptsd@gmail.com.

Government no-fee passports. All submissions of applications for government no-fee

passports must now include: 1) A photocopy of Military Identification Card front and back; 2) Passport photo taken in the past six months; 3) Supporting document(s) proof of U.S. citizenship certified copy with state or county seal, if it involved a name change submit a court order or marriage certificate. Passport application cannot be handwritten and printed back to back and must be completed online with 2D barcode at website https://pptform.state.gov and/or https://travel. state.gov. For more information, call 707-424-5324.

Hometown News Releases. To submit a Hometown News Release, visit https://ihns.release.dma.mil/public and fill out the information

Mare Island Museum. Open 10 a.m. to 2 p.m. Monday through Friday and 10 a.m. to 4 p.m. Saturdays, 1100 Railroad Ave. in Valleio, For more information, call 707-557-4646

M-50 Gas Mask Fit Testing. Takes place from 9 a.m. to 3 p.m. every Wednesday at Bldg. 791 All deployers are fit as necessary. For more

information, call 707-424-2689. Mitchell Memorial Library. Open 9 a.m. to 7 p.m. Monday through Thursday, 9 a.m. to 5 p.m. Friday 10 a.m. to 5 p.m. Saturday and closed Sunday.

Montezuma Shrine Club. Meets every third Thursday of the month at the Masonic Center, 412 Travis Blvd., Fairfield. For more information, call Mike Michaelis at 707-427-2573 or Cal Gitsham at 707-425-0060

MPF self-renewal program. Did you know that dependents can now renew their ID cards online? To participate in this program, visit http:// bit.lv/2mR1gl2. This program is limited only for renewing dependents' IDs. For all other services, visit MPF during duty hours or call 707-424-8483.

On-base child care. The Air Force requires on-base residents to be licensed by the 60th Mission Support Group if they provide more than 10 hours of care per week in their homes. For more information, call 707-424-8104 or 707-424-4596 or stop by Bldg, 380B.

Photocopying of military identification. The prohibition of photocopying of U.S. government identification Common Access Card announced by the Office of the Assistant Secretary of Defense, dated Oct. 27, 2011, does not apply to medical establishments, applying for government-issued, no-fee passport and other U.S. government agencies in the performance of official government business. This requirement does not apply to minors ages 16 or younger. However, it applies to sponsors.

> Here are the showtimes for this weekend's movies at the Base Theater:

- 6:30 p.m. "Small Foot" (PG)
- Saturday • 6:30 p.m. "First Man" (PG-13) • 9:30 p.m. "A Star Is Born" (R)

Haunted Halloween" (PG)

**Death notice.** 2nd Lt. Kenneth John Eleiorde is authorized to make disposition of the personal property of Senior Airman Jesse Thomas Saunders, deceased, 60th Logistics Readiness Squadron, as stated in AFI 34-511. Any person having claims for or against the deceased person please contact Elejorde by phone at 707-424-2150 or email kenneth\_john.elejorde.1@us.af.mil.

For more information, call 707-424-5324.

### Professional Loadmaster Association. The Professional Loadmaster Association meets at

7 p.m. the first Tuesday of each month at the Delta Breeze Club. For more information, call Mark Raymond at 707-416-5331.

Retiree Activities Office. Openings for volunteers. Customers are retired American service members and their family members. It is the RAO's responsibility to maintain open communication and to ensure retirees receive the service and the respect they deserve. If you would like to apply for a volunteer slot and have three hours or more to give, call 707-424-3905.

Solano/Napa Habitat for Humanity. This organization welcomes volunteers and supporters from all backgrounds. There are recurring events Tuesday through Saturday For more information email Staff Sgt. Mathew Clayton at mathew. clayton@us af mil

Travis Community Thrift Shop. 10 a.m. to 2 p.m. Tuesday and Thursday, Ongoing need for volunteers to organize, sort and price donations. For more information, contact the Thrift Shop at 707-437-2370

Travis Composite Squadron 22 Civil Air **Patrol.** Open to youth from 12 to 18, as well as adults ages 18 or older who train and serve as the volunteer component of the total force. UTA is 6:30 to 9 p.m. Monday, Bldg. 241-B-2. Open to all students with a 2.0 or higher grade-point average. For more information, contact CAP 1st Lt. Jo Nash at 707-424-3996 or recruiting@squadron22-cap. us, visit during a UTA or check out http:// squadron22-cap.us.

Travis Heritage Center. The facility is looking to add to its historical collection. It is missing the past 15 years of conflict in which Travis was involved. Do you have something special to donate for generations to appreciate? The center also seeks volunteers. The gift shop is open 11 a.m. to 4 p.m. Tuesday through Saturday. For more information call Rick Shea at 707-424-5598 or email richard.shea@us.af.mil.

• 9 p.m. "Bad Times at the El Royale" (R)

Sunday • 2 p.m. "Goosebumps 2:

### **News Notes**

Travis Legal Office. Power of attorney and notaries are walk-ins 9 a.m. to 2 p.m. Monday, Tuesday, Wednesday and Friday, 9 a.m. to 1 p.m. Thursday, Legal assistance for active duty members and dependents are walk-ins from 2 to 3 p.m. Tuesday. For all wills and retiree legal assistance, call 707-424-3251 to make an appointment

Tuskegee Airman Lee A. Archer Chapter. Meets at 3 p.m. the third Saturday of the month at the Airman and Family Readiness Center.

Voluntary Leave Transfer Program. The following Travis employees are approved as leave recipients through the Voluntary Leave Transfer

 Erin Dunniway, 60th Operations Support Squadron.

The VLTP allows an employee who has a medical emergency or is affected by a medical emergency of a family member and is without availability of paid leave to receive transferred annual leave directly from other employees. For more information, call 707-424-1720.

What's Cookin' Wednesday. Free lunch at the Travis AFB USO Bldg. 1348. Served from 11 a m to 1 p m every Wednedsay For active duty, Guard, reservist and their families.

### **Local events**

### Art exhibits

ArtPhit. Open 10 a.m. to 6 p.m. Wednesday through Saturday, 726 Texas St., Fairfield 439-3573

Arts Benicia. "In the Fields: Botanical Love." through Dec. 21, open noon to 5 p.m. Wednesday through Sunday during exhibitions, 991 Taylor St., Suite 114, Benicia, Free, 747-0130, www.artsbenicia.org.

Benicia Plein Air Gallery. Sharon Hind Smith is November's featured artist; reception is 3 to 5 p.m. Nov. 17: open 11 a.m. to 5 p.m. Thursday through Sunday, 307 First St., Benicia. 495-2940 www.benicianleinair.com

El Comalito Collective. "Encounters," through Dec. 1: open 10 a.m. to 3 p.m. Friday-Sunday; 302 Georgia St., Vallejo. www. elcomalitocollective com

Fairfield-Suisun Visual Arts Association **Gallery.** 55th annual Juried Art Show, through Jan. 6, reception 6 to 8 p.m. Nov. 17; open 11 a.m. to 6 p.m. Wednesday through Sunday, Solano Town Center, 1350 Travis Blvd., Suite D8, Fairfield 688-8889 www.fvaa-arts.org

Gallery 621. "Perfect Square," through Dec. 30: reception 3 to 6 p.m. Dec. 8: open noon to 3 p.m. Thursday, noon to 6 p.m. Friday through Sunday, 309 First St., Benicia. 297-6960, www.gallery621.com.

Georgia Galleria. Open 3 to 8 p.m. weekdays, 10 a.m. to 3 p.m. Saturdays, 419 Georgia St., Suite 15, Valleio, www.facebook. com/womenandminorityartistart.

Jen Tough Gallery. "Gina Tuzzi: Pele and the Sensual World," through Nov. 29; open 1 to 6 p.m. Friday, 11 a.m. to 7 p.m. Saturday, 11 a.m. to 6 p.m. Sunday, 942 Tyler St., Benicia. www.jentough.gallery.

Lawler House Art Gallery. "Variations of

Abstract," through Jan. 27; open noon to 4 p.m. Friday through Sunday, 718 Main St., Suisun City. www.lawlerhousegallery.org. The Little Art Shop. Open 11 a.m. to 5

p.m. daily, 129 First St., Suites D & E, Benicia. 771-6667, www.thelittleartshop.com. Mankas Artisans. Open noon to 3 p.m. Tuesday through Saturday, inside Powell's

Antiques, 1371 Oliver Road, Fairfield. Marilyn Citron O'Rourke Gallery. "Ruth Staton: Approaching Literature Through Art." through Nov. 24; open 10 a.m. to 9 p.m. Monday through Thursday, noon to 6 p.m.

Friday through Sunday, 150 E. L St., Benicia.

www.benicialibrarv.org. Vacaville Art League Gallery. "Melody, Rhythm, Art," through Dec. 1; open noon to 4 p.m. Tuesday through Saturday, 718 E. Monte Vista Ave. Free. 448-8712, www.vacavilleartgallerv.org.

### **Beyond Solano County**

**Asian Art Museum.** "Painting is My Everything: Art from India's Mithila Region,' through Dec. 30; open 10 a.m. to 5 p.m. Tuesday through Sunday, 200 Larkin St., San Francisco. 415-581-3500, www.asianart.org.

Crocker Art Museum. "Nature's Gifts," through Dec. 31; open 10 a.m. to 5 p.m. Tuesday, Wednesday, Friday, Saturday and Sunday, 10 a.m. to 9 p.m. Thursday, 1216 O St., Sacramento 916-808-1182 www.crockerartmuseum.org.

**De Young Museum.** "Contemporary Muslim Fashion," through Jan. 6; open 9:30 a.m. to 5:15 p.m. Tuesday through Sunday, Golden Gate Park, San Francisco. 415-750-3600, http://devoung.famsf.org.

**Legion of Honor.** "Islam and the Classical

Heritage," through Jan. 7; open 9:30 a.m. to 5:15 p.m. Tuesday through Sunday, Lincoln Park, 100 34th Ave., San Francisco. 415-750-3600, http://legionofhonor.famsf.org.

San Francisco Museum of Modern Art. Wayne Thiebaud, through March 10; open 10 a.m. to 5 p.m. daily except Wednesday, 10 a.m. to 9 p.m. Thursday, 151 Third St., San Francisco. 415-357-4000, www.sfmoma.org.

### Auditions

Davis Vacaville West Valley Chorus. 7 to 9 p.m. Mondays, Community Presbyterian Church, 425 Hemlock St., Vacaville. 724-8575

"Messiah". Chorus rehearsal, 6:30 to 8:30 p.m. Sundays through Nov. 25, The Church of Jesus Christ of Latter-day Saints 311 Alamo Drive, Vacaville. 429-1329.

Solano Community Symphony. Open auditions by appointment, both amateurs and professionals are invited to apply. Mary Eichbauer, orchestra manager. 747-1946, gg-mee@ix.netcom.com, www.solanosympho-

**Solano Winds Community Concert Band.** Open auditions for brass, woodwind and percussionists, by appointment. 429-0289, sw-info@solanowinds.org

### Comedy

Empress Theatre. Myles Weber, 8 p.m. Nov. 16: 330 Virginia St., Valleio, www. empresstheatre.org.

First Street Cafe. First Street Funnies. 8 p.m. Nov. 16; 440 First St., Benicia. www. firststreetcafe.com

Vinny and Rosie's. Myles Weber, 9 p.m. Nov. 24; 603 Main St., Suisun City. www. vinnvandrosies com

"NEWS NOTES" BRIEFS MUST BE SUBMITTED TO 60AMWPA@US.AF.MIL SEVEN DAYS BEFORE THE EVENT DATE. CALL THE 60TH AIR MOBILITY WING PUBLIC AFFAIRS OFFICE INTERNAL INFO SECTION AT 424-2011 FOR MORE INFORMATION.

**N**OVEMBER **16**, **2018** TAILWIND 17

### Haley

From Page 2

growth," and, of course, your strengths. This is vital to great leadership.

Of almost equal importance is knowing your Airmen. I'm not talking about superficial knowledge like who their favorite National Football League team is, although this is a great tool for rapport building. I mean really know your Airmen. Take the time to know their backgrounds, where they are from, what motivates them, why they joined the Air Force and what do they enjoy doing in their free time? Not only will it help you lead that Airman in a way he or she will respond favorably to, most importantly, it builds trust.

However, this can't be a onesided relationship. Your Airmen need to feel as though they know you as well. Remember, although it's just as important to share information about yourself, as their supervisor, you should always maintain

boundaries. They don't need to know your spouse left you and took your favorite hunting dog.

Trust. I cannot express enough how important trust is when it comes to great leadership. I have had supervisors who I wouldn't tell anything to because I felt those supervisors didn't know anything of substance about me. Without taking the time to know your Airmen in a more personal way, your Airmen will feel as though you don't know or care to know anything about them. Ultimately, if they have the perception that you don't care, they will never trust you enough to ask for help or confide in you when life throws them a curveball.

With the holiday season upon us, great leadership is crucial. This is the time of year when many Airmen will face challenges that at times may seem insurmountable. This is also the time of year when many of us are homesick and miss our families and friends.

Know your Airmen. Don't just tell them you care. Show them you care. Be a great leader.

### Heusser

From Page 2

happens to you and more about how you get through it.

After embracing my new career path and fully immersing myself in the opportunity before me, I focused on developing as a leader in my role as a young security forces officer, leading a flight of highly professional defenders and U.S. **Army National Guard Soldiers** at Holloman AFB, New Mexico. This experience and detour, more than any others, developed me most as a professional Air Force officer.

Several years later, as fate

would have it, it was determined that I was medically qualified to become an Air Force pilot. As a result of my unexpected career transition, I gained a new perspective on life and my career.

While I never became an astronaut, I am grateful for the many professional opportunities, often unanticipated, that I have experienced since I began my service and Air Force career nearly 25 years ago.

Most importantly, I was fortunate to learn early in my career that we cannot always control our futures, but we certainly can make the most of the unanticipated opportunities that lie ahead.

### **Scholarship**

From Page 7

Arts writing standards for grades six through 12.

Scholarship award money is provided through the generosity of the Air Force Museum Foundation, Inc. A \$2,500 scholarship winner, \$1,500 to the second

place winner and \$1,000 to the third place winner. (Federal endorsement is not implied.)

A complete list of competition guidelines is available on the museum's website at www. nationalmuseum.af.mil/Education/Writing-Competition.

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From Page 4

authorized to the command, reflecting the drive towards more agile, innovative processes aligned with delivering warwinning capabilities across the spectrum.

"Driving agility and speed into our processes has been a key focus for AFMC this year. This funding played a huge role in our efforts," said Peccia.

The AFMC innovation efforts span the full spectrum of the command mission, ranging from infrastructure maintenance to real-time tactical awareness, data analytics and multi-domain and cyber operations support. Individual innovation efforts ranged in cost from just under \$1,000 to \$326,000, depending on the project scope.

One of the largest innovation efforts, executed by the Air Force Life Cycle Management Center, has initiated the development of a new Multi-Domain Operations Center to connect operations information that currently resides in a number of cyber networks into a single, fused, comprehensive cyber picture. The \$326,000 investment has purchased servers, training and infrastructure requirements to build the Cyber Ops Center and is already reducing reaction time nology accounts for centralized faces.

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munication of cyber entities across the center footprint.

96th Test Wing, Air Force Test Center, placed Android Tactihands of security forces operators who have gained increased situational awareness while on communication networks. The increased, instantaneous communication allows for more immediate, rapid response in dangerous situations, augmenting the lethality and mission success of defenders in the field.

Other FY18 innovation efforts include:

- Human Centered Data Analytics, 711th Human Performance Wing, Air Force Research Laboratory (\$250,000): software infrastructure and collaborative data management environment that integrates real-time modeling, analytics and machine learning.
- Flying Fox, AFLCMC (\$55,000): cellular cyber defense capability to better protect information from unauthorized access or adversarial compromise.
- Property Custodian Account Consolidation, 66th (\$43,000): Streamlines management of information tech-

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- Hymore Refuel Truck, 74th Logistics Readiness A \$20,000 project by the Squadron, Air Force Sustainment Center (\$9,400): Streamlines hot pit operations for F-35 cal Awareness Kit tablets in the training sorties while expanding refueling capabilities by 25 percent.
- · Dorm Guardian Keypatrol through real-time access trak, AFSC (\$98,500): Enables to background checks, GPS and dorm residents to digitally sign out dorm key using biometrics when primary key is misplaced, eliminating need for residence service calls.
  - Reveal FirePro, AFSC (\$17,000): Provides thermal imagery tools to firefighters, enhancing situational awareness and speed during emergency operations.
  - Deep Trekker Portable Submersible Robot for Water Tank Inspections, 412th Test Wing, AFTC (\$88,000): Will enable the inspection of the inside of water distribution tanks using robotic technology, eliminating the need for expensive,

From Page 5

to the stability of the international order. ... Our growing partnership and security cooperation with Ukraine supports our national defense strategy and promotes regional stability, security and international trust," Goldfein said.

Goldfein noted the recent exercise, saying it, "showcased the strong bond between the U.S. and Ukraine and how far the Ukrainian air force has come in their path towards NATO interoperability."

Like Goldfein, Drozdov highlighted the two nations' resilient partnership and the shared deand security.

"Together with Gen. Goldfein we had a positive discussion on points of common interest," Drozdov said through an interpreter. "We are finding new can withstand Russian aggresthat "our systems and tactics and operations" mesh.

If there was any doubt about the bonds connecting the U.S. Air Force to Ukraine, the presence at the event of five Ukrainian-born U.S. Airmen provided a vivid and human face.

Each Airmen was introduced to Drozdov and Goldfein and each brought a compelling story.

Staff Sgt. Anastasia L. Rash came to the U.S. in 1996 and joined the Air Force because she "wanted to pave a path towards a better future and to serve the country" that she now calls home. Rash is currently assigned to Joint Base McGuire-Dix-Lakehurst, New Jersey, and sire to promote regional stability is a control and communications supervisor with the 621st Contingency Response Support Squadron.

Senior Airman Lena Sanner was born in Ukraine and was adopted by an American family at ways to support each other so we age 14. She is an installation patrolman attached to the 87th Security Forces Squadron at JB

Airman 1st Class Brayden



dangerous human inspection Ukraine has expressed a de- McGuire-Dix-Lakehurst. of tanks. Runway Surface sire to join NATO, which is one • 3D Scanning and Surface Re-Crereason the security collabo-Nolte joined the Air Force in 2017. He is attached to JB Mcation, Landing Gear Test Facilration with the United States ity, AFTC (\$23,000): Develop-Guire-Dix-Lakehurst's 87th Civis important. The success of ment of a 3D runway scanning Clear Sky 2018 is significant, il Engineer Squadron as a wamethodology to yield data to as well, since one important re- ter fuels system maintenance Air Base Group, AFLCMC feed into additive manufacquirement for membership is apprentice. Like Sanner, he was demonstrating interoperabili- born in Ukraine but adopted by turing processes for creation of fabricated runway test surty. Goldfein said that a consid- an American family when he erable portion of the discussion was 8 years old.

18 TAILWIND November 16, 2018 **NOVEMBER 16, 2018** to cyber events through in- execution, alleviating the addibetween the air chiefs focused **Funds** Meet tional duty from squadrons. creased integration and comon interoperability to ensure



TAILWIND 19

20 TAILWIND **NOVEMBER 16, 2018** 

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Worship Service & Bible Study Evening Worship & Prayer	10:30 a
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Dinner (Sept-May)	4:45 p
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TAILWIND 21

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### **GTIMS**

From Page 4

Major focus areas for the conference included breakout sessions for squadron scheduling, training and SARM personnel to focus on a digital, end-to-end solution for pre-mission and post-mis-

successful," said Maj. Thomas Wagner, 60th Air Mobility Wing deputy chief. "The ability for users to learn, collaborate and network with other GTIMS users. AMC staff and help desk experts helps to improve the GTIMS experience for users. Feedback received during the conference will help improve the software to advance the "This event was extremely way we train and operate."





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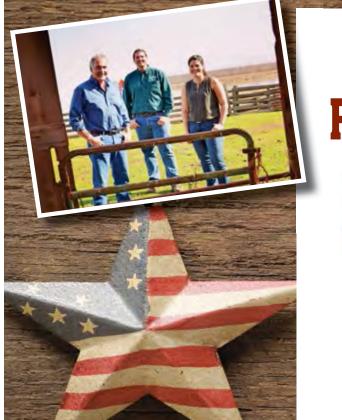
1) A musician with the U.S. Air Force Band of the Golden West from Travis Air Force Base, Calif., enjoys pregame activities Nov. 12 during the San Francisco 49ers and New York Giants "Monday Night Football" game at Levi's Stadium in Santa Clara, Calif. The band performed in honor of Veterans Day and to support the National Football League's Salute to Service Campaign. 2) The U.S. Air Force Band of the Golden West perform during halftime of the game. 3) The U.S. Air Force Band of the Golden West performs at midfield around the 49ers' logo during halftime of the game.





U.S. Air Force photos by Louis Briscese





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